## Message Text

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O R 292318Z JUN 77 FM SECSTATE WASHDC TO USMISSION NATO IMMEDIATE INFO USNMR SHAPE USLOSACLANT

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HOLD FOR OPENING OF BUSINESS

E.O. 11652: GDS

TAGS: MPOL, NATO

SUBJECT: LONG-TERM DEFENSE PROGRAM

REFS: A. USNATO 6134, (DTG 281016Z JUN 77)
--- B. USNATO 6148, (DTG 281415Z JUN 77)

1. NATO TOR FORMAT PROVIDES A GOOD FOUNDATION FOR WRITING TASK FORCE TORS. WE RECOGNIZE PENDING DEADLINE ON SUBMISSION BY TASK FORCE DIRECTORS OF DRAFT TERMS OF REFERENCE (TOR). MISSION SHOULD SEEK TO INCLUDE FOLLOWING POINTS CONFIDENTIAL

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THROUGH INFORMAL CONTACTS WITH IS AND TASK FORCES AS OPPORTUNITIES PERMIT.

2. IN THE FIRST SECTION OF THE MODEL TOR ENTITLED, "AIM," WE WOULD LIKE TITLE CHANGED TO "PROVISIONAL AIMS" AND INCLUSION OF A CALL FOR SOME TWO TO FIVE MAIN PROGRAMMATIC OBJECTIVES WITH PROVISIONAL YEARS OR RANGES OF YEARS FOR

## THEIR ACCOMPLISHMENT.

3. WE REMAIN CONCERNED LEST TASK FORCES FAIL TO TAKE A LONG VIEW, LOOKING OUT AT LEAST A DECADE. ONE ADDITIONAL POINT UNDER "SUBSTANCE AND SCOPE" OF THE MODEL TOR SHOULD

CALL FOR DIVIDING PROPOSED ACTIONS EXPLICITLY INTO TWO CATEGORIES: (1) NEAR AND MID-TERM MEASURES (1979-1984) AND (2) LONG TERM MEASURES (1985-1990) AND BEYOND. WE PICKED 1984 AS MID-POINT BECAUSE IT IS END-YEAR OF NEW FORCE GOALS.

- 4. PARAGRAPH A UNDER "SUBSTANCE AND SCOPE" SHOULD CALL FOR CALL FOR "10-15 YEARS AHEAD" RATHER THAN "15 YEARS AHEAD" SINCE 15 YEARS MAY NOT BE PRACTICAL IN SOME CASES.
- 5. PARAGRAPH B UNDER "SUBSTANCE AND SCOPE" SHOULD CALL FOR A COORDINATED PROGRAM OF NATIONAL AND MULTILATERAL MEASURES INCLUDING COSTING AND TRADE-OFFS TO THE EXTENT POSSIBLE. ON RESOURCE LEVELS, TORS SHOULD CONSIDER LEVEL OF FUNDING AS CURRENT FUNDING PLUS THREE PERCENT REAL ANNUAL INCREASE PROJECTED FORWARD.
- 6. TORS SHOULD CALL EXPLICITLY FOR ANALYSIS OF WHAT NEW OR IMPROVED MACHINERY IS NEEDED TO PRODUCE AN IMPROVED NATO POSTURE IN EACH AREA, INCLUDING ORGANIZATIONAL, CONFIDENTIAL

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PROCEDURAL OR FUNDING CHANGES NEEDED TO MAXIMIZE THE CHANCES OF ACTUALLY GETTING FROM HERE TO THERE.

7. IN OUR VIEW TASK FORCES SHOULD CONSTRUCT TORS THAT FOCUS ON HIGHEST PRIORITY MEASURES IN EACH FIELD. BOTH THE OBJECTIVES AND THE MEASURES TO MEET THEM MUST BE PRIORITIZED. MANY MATTERS CAN BE LEFT TO THE REGULAR NATO FORCE GOALS/PLANS EXERCISE OR TO OTHER NATO PLANNING ACTIVITIES. WE WISH TO CONCENTRATE ON 6-10 HIGH SPOTS IN EACH TASK FORCE AREA AND MAKE SURE THEY GET PRIORITY ADDRESSAL. LESSER ITEMS MAY BE GROUPED UNDER BROADER PRIORITY HEADINGS, BUT THEY SHOULD NOT OBSCURE THE MAIN THRUST.

CHRISTOPHER

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	Margaret P. Grafeld	Declassified/Released	US Department of State	EO Systematic Review	22 May 2009
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